



Armstrong, Vaughan & Associates, P. C.

Certified Public Accountants

Communication with Those Charged with Governance

To the Audit Committee
City of Seguin, Texas

We have audited the basic financial statements of the City of Seguin, Texas, as of and for the year ended September 30, 2021, and have issued our report thereon dated March 1, 2022. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility under Generally Accepted Auditing Standards (and *Government Auditing Standards*)

As communicated in our engagement letter dated August 15, 2020, our responsibility, as described by professional standards, is to plan and perform our audit to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of City of Seguin, Texas solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, and our firm have complied with all relevant ethical requirements regarding independence.

Qualitative Aspects of the City's Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by City of Seguin, Texas is included in Note 1 to the financial statements. The following changes in accounting policies were made in 2021.

Governmental Accounting Standards Board Statement 84 – This statement imposes new reporting requirements for fiduciary funds: accounts the City holds for the benefit of others. Previously, only the total balance was required to be reported. Now, the balance and summarized activity is required to be reported. This statement was not required to be implemented until the 2021 fiscal year.

No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimates affecting the financial statements are:

- Useful lives and depreciation calculations on capital assets
- Valuation of ending inventories
- Allowance for uncollectible receivables for
 - Utility Billings
 - EMS Receivables
 - Property taxes
- Net pension liability assumptions for mortality rates and investment returns
- Net OPEB liability assumptions for investment returns and cost trends

Management's estimate of useful lives of capital assets is based on industry standards and engineering estimates. Inventories are valued at cost (which approximates market value) using a moving average cost method. A physical count of all inventories is taken at the end of each fiscal year. Allowance for uncollectible receivables is based on past history with the different types of receivables. The assumptions utilized in the calculation for the net pension liability are based on actuarial guidance and are provided by Texas Municipal Retirement System and are not subject to city management determination. One of the most significant assumptions used in the NPL is the discount rate – currently set at 6.75%.

We evaluated the key factors and assumptions used to develop the estimates and determined that they are reasonable in relation to the basic financial statements taken as a whole and in relation to the applicable opinion units.

Financial Statement Disclosures

Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. For the year ended September 30, 2021, the most sensitive disclosures related to the net pension liability (see Note J).

Significant Difficulties Encountered during the Audit

We encountered no difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures and the financial statements as a whole and each applicable opinion unit. The attached schedule summarizes uncorrected audit difference of the financial statements.

The difference noted in the Business Activities (Utility Fund) related to recording unbilled contract retention on uncompleted contracts in the current fiscal year. Management policy is to record contract retentions at the time the contract is complete and retentions are submitted for payment. Management has determined that the effect of the unrecorded liabilities in the current period are immaterial, both individually and in the aggregate, to the financial statements taken as a whole and each applicable opinion unit

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. We assisted management in recording the 2021 TWDB bond proceeds, escrow account and the corresponding activity in the escrow account, Series 2021, Refunding Bond proceeds and payments.

We assisted management in recording changes to the net pension liability and other post-employment benefit liabilities.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to the City of Seguin, Texas' financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management, which are included in a separate letter dated March 1, 2022.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Public Funds Investment Act

As a part of our audit, we review the City's compliance with the Public Funds Investment Act. Our procedures determined that the City is in compliance, in all material respects, with the provisions of the Act.

Other Significant Matters, Findings or Issues

In the normal course of our professional association with the City of Seguin, Texas, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the City of Seguin, Texas' auditors.

Other Information in Documents Containing Audited Financial Statements

Pursuant to professional standards, our responsibility as auditors for other information (statistical section) in documents containing City of Seguin, Texas's audited financial statements does not extend beyond the financial information identified in the audit report, and we are not required to perform any procedures to corroborate such other information. However, in accordance with such standards, we have read the information and considering whether such information, or the manner of its presentation, was materially inconsistent with its presentation in the financial statements.

Our responsibility also includes communicating to you any information which we believe is a material misstatement of fact. Nothing came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information, or manner of its presentation, appearing in the financial statements.

Trend Analysis

We have prepared the attached "Trend Analysis" as a financial planning tool for council and staff. Sound financial management dictates that a minimum fund balance be maintained that is sufficient to ensure operations will continue uninterrupted and emergencies that arise from time to time will be met. A rule of thumb for a minimum fund balance for the general fund is three to six months average operating expenditures (exclusive of capital outlay and debt service expenditures). The attachment details the trends over the last five years. This is presented for additional analysis and as a planning tool. We make no recommendation regarding the analysis of this information.

This report is intended solely for the information and use of the Audit Committee, City Council, and management of the City of Seguin, Texas and is not intended to be and should not be used by anyone other than these specified parties.



Armstrong, Vaughan & Associates, P.C.

March 1, 2022

CITY OF SEGUIN

TREND ANALYSIS	9/30/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021
GENERAL GOVERNMENT					
FUND BALANCE - GENERAL FUND	\$ 13,173,454	\$ 13,003,111	\$ 13,341,279	\$ 15,395,653	\$ 16,811,831
AVERAGE MONTHLY OPERATING EXPENDITURES ⁽¹⁾	1,869,642	1,800,428	1,869,628	1,999,913	2,205,814
GROWTH RATE PER YEAR - AVERAGE MONTHLY OPERATING EXPENDITURES	+11.6%	-3.7%	+3.8%	+6.9%	+7.6%
# MONTHS AVERAGE EXPENDITURES IN FUND BALANCE	7.0	7.2	7.1	7.7	7.6
GENERAL BONDED DEBT (NET OF DEBT SERVICE RESERVES)	74,680,288	79,873,076	73,724,049	79,384,379	86,904,103
RATIO OF GENERAL BONDED DEBT TO FUND EQUITY	5.7/1	6.1/1	5.6/1	5.2/1	5.2/1
UTILITY SYSTEM					
WORKING CAPITAL ⁽²⁾	43,957,533	56,882,809	48,310,517	50,721,167	62,169,093
Less: Restricted for Debt Retirement	1,252,584	1,528,747	1,501,487	778,758	1,614,477
Restricted for Capital Projects	(18,246,439)	(28,342,603)	(19,321,527)	(24,135,348)	(30,149,814)
AVAILABLE WORKING CAPITAL	26,963,678	30,068,953	30,490,477	27,364,577	33,633,756
AVERAGE MONTHLY OPERATING EXPENSES	3,363,887	3,327,317	3,789,480	3,686,263	3,804,601
# MONTHS AVERAGE EXPENSES IN AVAILABLE WORKING CAPITAL	8.0	9.0	8.0	7.4	8.8
REVENUE BONDS OUTSTANDING	49,699,711	57,826,333	54,783,085	56,300,000	57,820,000
MISCELLANEOUS					
FUND BALANCE - EMERGENCY FUND	1,536,102	2,202,612	2,151,739	2,008,348	3,029,936

⁽¹⁾ Exclusive of Debt Service Expenditures and Capital Outlay expenditures

⁽²⁾ Current Assets less Current Liabilities.

City of Seguin
Schedule of Unadjusted Audit Differences
September 30, 2021

Governmental-type Activities

General Fund

Unrecorded Payables	\$ 118,608	<i>The City does not record retentions on Long-term Projects until final</i>
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